

**City of Lilburn**  
**FY 2017/2018 Budget**  
**Summary Revenues and Expenditures**  
**General Fund**

|  | 2012/2013        | 2013/2014        | 2014/2015        | 2015/2016        | 2016/2017        | 2017/2018        | % increase   | City Manager   |                  |             | Council    |                  |             |
|--|------------------|------------------|------------------|------------------|------------------|------------------|--------------|----------------|------------------|-------------|------------|------------------|-------------|
|  | Actual           | Actual           | Actual           | Actual           | Budget           | Proposed         | decrease     | Proposed       | % increase       | Adopted     | % increase |                  |             |
|  |                  |                  |                  |                  |                  |                  |              | 2017/2018      | decrease         | 2017/2018   | decrease   |                  |             |
|  |                  |                  |                  |                  |                  |                  |              | changes        | changes          | changes     | changes    |                  |             |
| <b>Revenues</b>                        |                  |                  |                  |                  |                  |                  |              |                |                  |             |            |                  |             |
| Property Taxes                         | 1,754,315        | 1,839,965        | 1,649,178        | 2,032,532        | 2,077,875        | 2,121,875        | 2.1%         | -              | 2,121,875        | 0.0%        | -          | 2,121,875        | 0.0%        |
| Other Taxes                            | 2,459,014        | 2,516,686        | 2,552,431        | 2,675,554        | 2,739,000        | 2,794,300        | 2.0%         | -              | 2,794,300        | 0.0%        | -          | 2,794,300        | 0.0%        |
| Licenses and Permits                   | 225,571          | 219,702          | 291,325          | 267,020          | 474,200          | 479,500          | 1.1%         | -              | 479,500          | 0.0%        | -          | 479,500          | 0.0%        |
| Intergovernmental Revenues             | 112,217          | 113,591          | 140,631          | 117,422          | 118,000          | 117,500          | -0.4%        | -              | 117,500          | 0.0%        | -          | 117,500          | 0.0%        |
| Charges for Services                   | 614,779          | 606,179          | 602,056          | 650,081          | 621,175          | 644,710          | 3.8%         | -              | 644,710          | 0.0%        | -          | 644,710          | 0.0%        |
| Fines and Forfeitures                  | 1,000,180        | 1,155,606        | 1,487,540        | 1,837,446        | 1,842,700        | 1,260,000        | -31.6%       | -              | 1,260,000        | 0.0%        | -          | 1,260,000        | 0.0%        |
| Investment Income                      | 2,972            | 2,074            | 3,208            | 5,971            | 3,000            | 6,000            | 100.0%       | -              | 6,000            | 0.0%        | -          | 6,000            | 0.0%        |
| Contributions and Donations            | 1,765            | 600              | 5,550            | 587              | 600              | 1,850            | 208.3%       | -              | 1,850            | 0.0%        | -          | 1,850            | 0.0%        |
| Miscellaneous                          | 60,088           | 64,657           | 48,706           | 89,608           | 47,700           | 50,600           | 6.1%         | 46,000         | 96,600           | 90.9%       | -          | 96,600           | 0.0%        |
| Other Financing Sources                | 125,001          | 140,806          | 138,389          | 138,132          | 135,636          | 135,636          | 0.0%         | -              | 135,636          | 0.0%        | -          | 135,636          | 0.0%        |
| <b>Total General Fund Revenues</b>     | <b>6,355,902</b> | <b>6,659,866</b> | <b>6,919,014</b> | <b>7,814,353</b> | <b>8,059,886</b> | <b>7,611,971</b> | <b>-5.6%</b> | <b>46,000</b>  | <b>7,657,971</b> | <b>0.6%</b> | <b>-</b>   | <b>7,657,971</b> | <b>0.0%</b> |
| <b>Expenditures</b>                    |                  |                  |                  |                  |                  |                  |              |                |                  |             |            |                  |             |
| City Hall (HR, IT, Finance)            | 1,314,867        | 1,301,530        | 1,212,076        | 1,592,705        | 1,906,272        | 1,817,875        | -4.6%        | 81,817         | 1,899,692        | 4.5%        | -          | 1,899,692        | 0.0%        |
| Marketing & Events                     | 85,870           | 90,968           | 60,415           | 85,799           | 89,837           | 305,999          | 240.6%       | 11,972         | 317,971          | 3.9%        | -          | 317,971          | 0.0%        |
| Municipal Court                        | 495,770          | 512,476          | 646,763          | 757,960          | 815,411          | 251,421          | -69.2%       | 3,756          | 255,177          | 1.5%        | -          | 255,177          | 0.0%        |
| Police Department                      | 2,636,332        | 2,753,306        | 2,795,786        | 2,953,454        | 3,282,105        | 3,291,386        | 0.3%         | 77,812         | 3,369,198        | 2.4%        | -          | 3,369,198        | 0.0%        |
| Public Works                           | 971,264          | 980,809          | 977,092          | 1,001,038        | 1,079,029        | 1,098,329        | 1.8%         | 12,719         | 1,111,048        | 1.2%        | -          | 1,111,048        | 0.0%        |
| Parks & Recreation                     | 62,331           | 63,057           | 62,960           | 68,941           | 71,307           | 24,195           | -66.1%       | -              | 24,195           | 0.0%        | -          | 24,195           | 0.0%        |
| Municipal Buildings                    | 139,215          | 113,365          | 120,290          | 128,527          | 223,045          | 242,515          | 8.7%         | 1,064          | 243,579          | 0.4%        | -          | 243,579          | 0.0%        |
| Planning and Economic Development      | 432,400          | 428,478          | 442,248          | 521,168          | 592,880          | 416,698          | -29.7%       | 20,413         | 437,111          | 4.9%        | -          | 437,111          | 0.0%        |
| <b>Total General Fund Expenditures</b> | <b>6,138,049</b> | <b>6,243,989</b> | <b>6,317,630</b> | <b>7,109,592</b> | <b>8,059,886</b> | <b>7,448,418</b> | <b>-7.6%</b> | <b>209,553</b> | <b>7,657,971</b> | <b>2.8%</b> | <b>-</b>   | <b>7,657,971</b> | <b>0.0%</b> |
| <b>WCR/UOFB (Net Rev vs Exp.)</b>      | <b>217,853</b>   | <b>415,877</b>   | <b>601,384</b>   | <b>704,761</b>   | <b>-</b>         | <b>163,553</b>   |              |                | <b>-</b>         |             |            | <b>-</b>         |             |

**City of Lilburn  
 FY 2017/2018 Budget  
 Summary Revenues and Expenditures  
 Confiscated Assets Fund**

|  | 2012/2013        | 2013/2014       | 2014/2015       | 2015/2016     | 2016/2017       | 2017/2018     | % increase | City Manager<br>Proposed<br>2017/2018 | % increase | Council<br>Adopted<br>2017/2018 | % increase |
|--|------------------|-----------------|-----------------|---------------|-----------------|---------------|------------|---------------------------------------|------------|---------------------------------|------------|
|  | Actual           | Actual          | Actual          | Actual        | Budget          | Budget        | decrease   |                                       | changes    |                                 | Budget     |
| <b>Revenues</b>                              |                  |                 |                 |               |                 |               |            |                                       |            |                                 |            |
| Fines and Forfeitures                        | 7,970            | 23,373          | 23,896          | 31,490        | 31,490          | 10,000        |            | 10,000                                |            | 10,000                          |            |
| Investment Income                            | 20               | 2               | -               | -             | 12              | -             |            | -                                     |            | -                               |            |
| Other Financing Sources                      | -                | 2,054           | 6,993           | -             | -               | -             |            | -                                     |            | -                               |            |
|  |                  |                 |                 | 12            |                 |               |            |                                       |            |                                 |            |
| <b>Total Confiscated Assets Revenues</b>     | <b>7,990</b>     | <b>25,429</b>   | <b>30,889</b>   | <b>31,490</b> | <b>31,502</b>   | <b>10,000</b> |            | <b>10,000</b>                         |            | <b>10,000</b>                   |            |
| <b>Expenditures</b>                          |                  |                 |                 |               |                 |               |            |                                       |            |                                 |            |
| Administration                               | -                | -               | -               | -             | -               | -             |            | -                                     |            | -                               |            |
| Police Department                            | 108,991          | 59,549          | 59,464          | -             | 44,591          | 10,000        |            | 10,000                                |            | 10,000                          |            |
|  |                  |                 |                 | -             |                 |               |            |                                       |            |                                 |            |
| <b>Total Confiscated Assets Expenditures</b> | <b>108,991</b>   | <b>59,549</b>   | <b>59,464</b>   | <b>-</b>      | <b>44,591</b>   | <b>10,000</b> |            | <b>10,000</b>                         |            | <b>10,000</b>                   |            |
| <b>Use of Fund Balance/Working Reserve</b>   | <b>(101,001)</b> | <b>(34,120)</b> | <b>(28,575)</b> | <b>31,490</b> | <b>(13,089)</b> | <b>-</b>      |            | <b>-</b>                              |            | <b>-</b>                        |            |

**City of Lilburn**  
**FY 2017/2018 Budget**  
**Summary Revenues and Expenditures**  
**Capital Projects Fund**

|   | 2012/2013      | 2013/2014      | 2014/2015      | 2015/2016      | 2016/2017        | 2017/2018        | % increase | City Manager |                                 |                        | Council |                                |                        |
|---|----------------|----------------|----------------|----------------|------------------|------------------|------------|--------------|---------------------------------|------------------------|---------|--------------------------------|------------------------|
|   | Actual         | Actual         | Actual         | Budget         | Budget           | Budget           | decrease   | changes      | Proposed<br>2017/2018<br>Budget | % increase<br>decrease | changes | Adopted<br>2017/2018<br>Budget | % increase<br>decrease |
| <b>Revenues</b>                                 |                |                |                |                |                  |                  |            |              |                                 |                        |         |                                |                        |
| Contributions and Donations                     | -              | 891            | 1,717          | 1,210          | 2,000            | -                |            |              | -                               |                        |         | -                              |                        |
| Miscellaneous Income                            | 74,912         | 5,448          | 5,611          | -              | 440,000          | 50,000           |            |              | 50,000                          |                        |         | 50,000                         |                        |
| Intergovernmental Revenues                      | -              | 14,074         | 477,624        | 99,642         | 1,040,000        | 879,228          |            |              | 879,228                         |                        |         | 879,228                        |                        |
| Investment Revenues                             | 275            | 211            | 18             | 5              | -                | -                |            |              | -                               |                        |         | -                              |                        |
| Other Financing Sources                         | 139,000        | 198,643        | 187,784        | 178,119        | 250,000          | 265,756          |            |              | 265,756                         |                        |         | 265,756                        |                        |
| <b>Total Revenues</b>                           | <b>139,275</b> | <b>219,267</b> | <b>672,754</b> | <b>278,976</b> | <b>1,732,000</b> | <b>1,194,984</b> |            |              | <b>1,194,984</b>                | <b>0.0%</b>            |         | <b>1,194,984</b>               | <b>0.0%</b>            |
| Use of fund balance                             |                | (121,582)      |                |                |                  | 332,244          |            |              | 332,244                         |                        |         | 332,244                        |                        |
| <b>Total Capital Projects Fund Revenues</b>     | <b>139,275</b> | <b>97,685</b>  | <b>672,754</b> | <b>278,976</b> | <b>1,732,000</b> | <b>1,527,228</b> |            |              | <b>1,527,228</b>                |                        |         | <b>1,527,228</b>               |                        |
| <b>Expenditures</b>                             |                |                |                |                |                  |                  |            |              |                                 |                        |         |                                |                        |
| General Government                              | 53,133         | 27,251         | 120,540        | -              | 440,000          | -                |            |              | -                               | 0.0%                   |         | -                              | 0.0%                   |
| Public Safety                                   | -              | 23,070         | -              | -              | -                | 400,000          |            |              | 400,000                         | 0.0%                   |         | 400,000                        | 0.0%                   |
| Public Works                                    | -              | -              | -              | -              | -                | -                |            |              | -                               | 0.0%                   |         | -                              | 0.0%                   |
| CDBG Hillcrest                                  | -              | 29,767         | 104,560        | -              | 1,040,000        | 1,057,228        |            |              | 1,057,228                       | 0.0%                   |         | 1,057,228                      | 0.0%                   |
| Parks and Recreation                            | -              | 17,597         | 10,167         | 35,000         | 105,000          | 70,000           |            |              | 70,000                          | 0.0%                   |         | 70,000                         | 0.0%                   |
| Government Buildings                            | -              | -              | 12,141         | -              | -                | -                |            |              | -                               | 0.0%                   |         | -                              | 0.0%                   |
| <b>Total Expenditures</b>                       | <b>53,133</b>  | <b>97,685</b>  | <b>247,408</b> | <b>35,000</b>  | <b>1,585,000</b> | <b>1,527,228</b> |            |              | <b>1,527,228</b>                | <b>0.0%</b>            |         | <b>1,527,228</b>               | <b>0.0%</b>            |
| Working Capital Reserve                         | 86,142         |                | 425,346        | 243,976        | 147,000          |                  |            |              |                                 |                        |         |                                |                        |
| <b>Total Capital Projects Fund Expenditures</b> | <b>139,275</b> | <b>97,685</b>  | <b>672,754</b> | <b>278,976</b> | <b>1,732,000</b> | <b>1,527,228</b> |            |              | <b>1,527,228</b>                |                        |         | <b>1,527,228</b>               |                        |

**City of Lilburn**  
**2017 SPECIAL LOCAL OPTION SALES TAX**  
**FY 2017-2022**

**Summary Revenues and Expenditures**

|  | 2017-2018        | 2018-2019        | 2019-2020        | 2020-2021        | 2021-2022        |
|--|------------------|------------------|------------------|------------------|------------------|
| <u>Revenues</u>                                | Forecast         | Forecast         | Forecast         | Forecast         | Forecast         |
| SPLOST   | 1,999,800        | 1,999,800        | 1,999,800        | 1,999,800        | 1,999,800        |
| State - Cap.- Direct                           |                  |                  |                  |                  |                  |
| Federal - Cap.- Direct                         |                  |                  |                  |                  |                  |
| Gwt IGA  |                  |                  |                  |                  |                  |
| IR - Dividend                                  |                  |                  |                  |                  |                  |
| <b>Total 2017 SPLOST Fund Revenues</b>         | <b>1,999,800</b> | <b>1,999,800</b> | <b>1,999,800</b> | <b>1,999,800</b> | <b>1,999,800</b> |
| <b><u>Expenditures</u></b>                     |                  |                  |                  |                  |                  |
| <b>Administrative Costs for SPLOST Program</b> | <b>22,000</b>    | <b>22,000</b>    | <b>22,000</b>    | <b>22,000</b>    | <b>22,000</b>    |
| <b>General Govt Engineering Services</b>       |                  |                  |                  |                  |                  |
| <b>Recreational Facilities</b>                 |                  | <b>130,100</b>   | <b>149,900</b>   | <b>288,000</b>   | <b>271,000</b>   |
| Greenway Phase II                              |                  |                  |                  |                  |                  |
| Greenway Phase III - Local Match               |                  |                  |                  |                  |                  |
| Greenway Phase IV                              |                  |                  |                  |                  |                  |
| Walking Track Improvement                      |                  |                  |                  |                  |                  |
| Tennis Court Improvement                       |                  |                  |                  |                  |                  |
| Equipment/Polaris                              |                  |                  |                  |                  |                  |
| Vehicles                                       |                  |                  |                  |                  |                  |
| City Park Signage                              |                  |                  |                  |                  |                  |
| Playground renovation                          |                  |                  |                  |                  |                  |
| <b>Public Safety &amp; Equipment</b>           | <b>1,270,488</b> | <b>1,024,600</b> | <b>1,111,200</b> | <b>1,130,900</b> | <b>1,234,000</b> |
| Police HQ Renovation                           |                  |                  |                  |                  |                  |
| Vehicles and Equipment                         |                  |                  |                  |                  |                  |
| Equipment                                      |                  |                  |                  |                  |                  |
| <b>Roads, Street and Bridges</b>               | <b>754,618</b>   | <b>980,663</b>   | <b>955,203</b>   | <b>491,500</b>   | <b>430,000</b>   |
| Local Resurfacing                              |                  |                  |                  |                  |                  |
| Main Street                                    |                  |                  |                  |                  |                  |
| Main St/Lula/Poplar improvements               |                  |                  |                  |                  |                  |
| Mandatory Sign Replacement                     |                  |                  |                  |                  |                  |
| Equipment/Mowers/Vehicles                      |                  |                  |                  |                  |                  |
| LCI Phase II - Grant                           |                  |                  |                  |                  |                  |
| LCI Phase II - Local Match                     |                  |                  |                  |                  |                  |
| Greenway Phase III - grant                     |                  |                  |                  |                  |                  |
| Greenway Phase III - Local Match               |                  |                  |                  |                  |                  |
| Gateway - Signage                              |                  |                  |                  |                  |                  |
| LMIG - Local Maintenance Imp. Grant            |                  |                  |                  |                  |                  |
| City Hall Parking/Site Dev.                    |                  |                  |                  |                  |                  |
| CID SR29 Multit Use Path Grant Match           |                  |                  |                  |                  |                  |
| <b>Administrative Facilities</b>               |                  |                  |                  |                  |                  |
| Land purchase - City Hall                      |                  |                  |                  |                  |                  |
| Design - City Hall                             |                  |                  |                  |                  |                  |
| Construction - City Hall                       |                  |                  |                  |                  |                  |
| <b>Contingency</b>                             |                  |                  |                  |                  |                  |
| <b>Total 2017 SPLOST Fund Expenditures</b>     | <b>2,047,106</b> | <b>2,157,363</b> | <b>2,238,303</b> | <b>1,932,400</b> | <b>1,957,000</b> |

# City of Lilburn FY 2017-2022 FIVE-YEAR CAPITAL IMPROVEMENTS PLAN

## Categorized by Funding Source

(PY) Priority: **A**=Urgent **B**=High Priority **C**=Needed **D**=Low Priority

(FS) Fund Sources: **ST**=State **GN**=General **CY**=County **SP**=SPLOST **SG**=State Grant **CP**=Capital Projects

|   | Dept      | FS | PROJECT DESCRIPTION                             | Funds 2017-18 | Funds 2018-19 | Funds 2019-20 | Funds 2020-21 | Funds 2021-22 |
|---|-----------|----|---|---------------|---------------|---------------|---------------|---------------|
| A | Police    | SP | Police HQ and Municipal Complex (Design)        | 275,000       | 30,000        | 0             | 0             | 0             |
| A | Police    | SP | Police HQ and Municipal Complex (Construc.)     | 625,000       | 900,000       | 1,000,000     | 1,000,000     | 1,025,000     |
| A | Police    | GN | Police HQ and Municipal Complex                 | 1,500,000     | 1,000,000     | 0             | 0             | 0             |
| A | Police    | CP | Police HQ and Municipal Complex FF&E            | 400,000       | 125,000       |               |               |               |
| A | Police    | SP | Vehicles and Equipment - Replacement            | 370,488       | 94,600        | 111,200       | 130,900       | 209,000       |
| A | City Hall | GN | Capital Maintenance - Sinking Fund              | 64,000        | 64,000        | 64,000        | 64,000        | 64,000        |
| A | Transp.   | SP | Local main. Improv. Grant (LMIG)                | 40,000        | 40,000        | 40,000        | 40,000        | 40,000        |
| A | Transp.   | CP | LMIG - State Revenue                            | 110,000       | 110,000       | 110,000       | 110,000       | 110,000       |
| B | Transp.   | CP | Lilburn Industrial Way reclamation (19%)        | 28,000        | 100,000       | 72,000        | 0             | 0             |
| B | Transp.   | SP | Lilburn Industrial Way reclamation (81%)        | 0             | 300,000       | 500,000       |               |               |
| B | Transp.   | SP | City/Co. Trans. Projects (HAWK signal) 19%      | 15,000        | 0             | 0             | 0             | 0             |
| B | Transp.   | SP | City/Co. Trans. Projects (HAWK signal) 81%      | 60,000        | 0             | 0             | 0             | 0             |
| B | Transp.   | SP | City/Co. Trans. Proj. (Killian Hill widen.) 19% | 0             | 0             | 124,146       | 0             | 0             |
| A | Transp.   | CP | Parking Expansion Project                       | 150,000       | 0             | 0             | 0             | 0             |
| B | Transp.   | SP | Local Transportation Projects                   | 25,000        | 25,000        | 25,000        | 25,000        | 25,000        |
| A | Transp.   | CP | CDBG - Sidewalks (sub-recipient grant rev)      | 260,000       | 0             | 0             | 0             |               |
| B | Transp.   | SP | Equipment                                       | 69,618        | 70,663        | 81,057        | 131,500       | 0             |
| A | Transp.   | SP | Engineering services                            | 140,000       | 140,000       | 140,000       | 140,000       | 140,000       |
| B | Transp.   | SP | Gateway signage                                 | 45,000        | 45,000        | 45,000        | 45,000        | 45,000        |
| B | Transp.   | SP | Greenway/Phase 1 bridge replacement             | 360,000       | 360,000       | 0             | 0             | 0             |
| A | Transp.   | CP | Greenway/Phase 1 bridge replacement             | 509,228       | 0             | 0             | 0             | 0             |
| B | Transp.   | SP | Greenway/Phase 1 bridge replacement (all)       | 0             | 0             | 0             | 110,000       | 180,000       |
| A | Parks     | SP | Park Improvements                               | 0             | 130,100       | 149,900       | 288,000       | 271,000       |
| B | Parks     | CP | Greenway Trail M&O                              | 60,000        | 55,000        | 55,000        | 50,000        | 55,000        |
| C | Parks     | CP | Surveillance Cameras M&O                        | 10,000        | 10,000        | 10,000        | 10,000        | 10,000        |
| B | Admin.    | SP | SPLOST Program Administration                   | 22,000        | 22,000        | 22,000        | 22,000        | 22,000        |

|  | Dept      | FS  | PROJECT DESCRIPTION                    | Funds<br>2017-18 | Funds<br>2018-19 | Funds<br>2019-20 | Funds<br>2020-21 | Funds<br>2021-22 |
|--|-----------|-----|--|------------------|------------------|------------------|------------------|------------------|
|  |           | IGA | IGA - GWINNETT COUNTY                  |                  |                  |                  |                  |                  |
|  |           |     | CAPITAL MAINTENANCE - Sinking Fund     |                  |                  |                  |                  |                  |
|  |           |     | 2017 SPLOST                            |                  |                  |                  |                  |                  |
|  |           |     | CAPITAL PROJECT FUND                   |                  |                  |                  |                  |                  |
|  |           |     | <b>Annual CIP Total</b>                | <b>5,138,334</b> | <b>3,621,363</b> | <b>2,549,303</b> | <b>2,166,400</b> | <b>2,196,000</b> |
|  |           |     |  |                  |                  |                  |                  |                  |
|  | City Hall |     |  |                  |                  | 0                | 0                | 0                |
|  | Police    |     |  | 400,000          | 125,000          |                  |                  |                  |
|  | Streets   |     |  | 1,057,228        | 210,000          | 182,000          | 110,000          | 110,000          |
|  | Parks     |     |  | 70,000           | 65,000           | 65,000           | 60,000           | 65,000           |
|  |           |     | <b>Capital Projects Fund Sub-Total</b> | <b>1,527,228</b> | <b>400,000</b>   | <b>247,000</b>   | <b>170,000</b>   | <b>175,000</b>   |
|  |           |     |  |                  |                  |                  |                  |                  |
|  | City Hall |     |  |                  |                  |                  |                  |                  |
|  | Police    |     |  | 1,270,488        | 1,024,600        | 1,111,200        | 1,130,900        | 1,234,000        |
|  | Transp.   |     |  | 754,618          | 980,663          | 955,203          | 491,500          | 430,000          |
|  | Parks     |     |  |                  | 130,100          | 149,900          | 288,000          | 271,000          |
|  | Admin     |     |  | 22,000           | 22,000           | 22,000           | 22,000           | 22,000           |
|  |           |     | <b>2017 SPLOST Sub-Total</b>           | <b>2,047,106</b> | <b>2,157,363</b> | <b>2,238,303</b> | <b>1,932,400</b> | <b>1,957,000</b> |
|  |           |     |  |                  |                  |                  |                  |                  |
|  | City Hall |     |  | 64,000           | 64,000           | 64,000           | 64,000           | 64,000           |
|  | Police    |     |  | 1,500,000        | 1,000,000        | 0                | 0                | 0                |
|  | Transp.   |     |  |                  |                  |                  |                  |                  |
|  | Parks     |     |  |                  |                  |                  |                  |                  |
|  |           |     | <b>General Fund Sub-Total</b>          | <b>1,564,000</b> | <b>1,064,000</b> | <b>64,000</b>    | <b>64,000</b>    | <b>64,000</b>    |
|  |           |     |  |                  |                  |                  |                  |                  |
|  |           |     | <b>GRAND TOTAL</b>                     | <b>5,138,334</b> | <b>3,621,363</b> | <b>2,549,303</b> | <b>2,166,400</b> | <b>2,196,000</b> |
|  |           |     |  |                  |                  |                  |                  |                  |
|  |           |     | <b>Five-Year Plan Grand Total</b>      |                  |                  |                  |                  |                  |
|  |           |     |  |                  |                  |                  |                  |                  |